



**MINUTES OF THE BOARD OF DIRECTORS
MEETING**
Conference Room
St. John's Convent, 233 Cummer Avenue
Monday December 12, 2011 @ 4:00P.M.

PRESENT: Mr. Stephen Beatty (Chair)
Ms. Joyce Bailey
Mr. Peter Barbetta
Mr. Tom Curzon
Sr. Elizabeth Ann Eckert
Sr. Sue Elwyn
Ms. Joanne Flint
Ms. Rhonda Galbraith
Mr. Jim Kennedy
Ms. Pat McGee
Mr. Malcolm Moffat
Dr. Peeter Poldre
Ms. Caroline Pinto
Mr. David Taylor
Mr. David Tom
Mr. Stephen Wall
Mr. Gary Williams

REGRETS: Dr. Katherine Berg
Mr. Dennis Darby
Dr. John Patcai
Ms. Hilary Short

GUEST(S): Mr. David Truman

RECORDER: Ms. Donna Serrette

OBSERVERS: Ms. Gabrielle Bochynek
Mr. Tony diCosmo
Ms. Sonia Jacobs
Ms. Kitty Liu
Ms. Daniela Mattiuzzi
Mr. Marcus Staviss
Ms. Mary Lou Toop

1. APOLOGIES FOR ABSENCE & REMARKS

Steve Beatty called the meeting to order and announced the regrets for the meeting.

2. CONFLICT OF INTEREST

No conflicts were declared. Sr. Elizabeth Ann Eckert requested that the minutes reflect that she lodged a protest that she and Sr. Sue Elwyn were requested to leave the In-Camera discussion at the Special Meeting on December 7, 2011 without being told what was going to be discussed.

3. APPROVAL OF THE AGENDA

The Agenda was approved as distributed.

MOTION: Moved by Joyce Bailey and seconded by Steve Wall,
THAT the Agenda be approved as distributed CARRIED

4. APPROVAL OF MINUTES (November 7, 2011)

The Minutes of the meeting held on November 7, 2011 were approved as follows:

MOTION: Moved by David Tom and seconded by Caroline Pinto,
THAT the Minutes of the meeting held on November 7, 2011 be approved. CARRIED

5. BUSINESS ARISING

There was no business arising from the Minutes.

6. LHINS

S. Beatty reported that he attended the LHIN meeting of the Hospital Chairs. He further advised that there were a number of new Chairs attending the meeting and that there was a lot of discussion around best practices and changing the model/mold of quality of care.

M. Moffat advised that he and J. Bailey are attending a meeting at the LHIN offices to discuss sustainability of the health care system. All Hospital Chairs and Hospital CEO's were invited to attend the special presentation by Will Falk on December 13, 2011.

S. Beatty further reported that the Executive Salary Disclosure report came out this week and we are prepared for anything that could arise. Executive Contracts will be posted early in the New Year in preparation of the Freedom of Information and Protection of Privacy Act, which comes into effect on January 1, 2012.

7. ITEMS FOR APPROVAL

8.1 Financial Statements @ October 31, 2011

Steve Wall reported that the Resources & Audit Committee met on November 25, 2011 and reviewed the Financial Statements for the period ending October 31, 2011. Copies were included in the Agenda packages. Highlights as follows:

- Positive results for the reporting period
- Preferred Accommodation and Marketed Services are both down compared to Budget
- WSIB Rebate has shown a \$100k improvement
- The Paymaster Account is starting to be drawn down
- Projected surplus to year end
- Capital Project on budget

There was a discussion regarding the projected surplus. M. Moffat advised that we are not at risk of losing funding due to our surplus.

MOTION: Moved by Steve Wall and seconded by Peter Barbetta,
THAT the Financial Statements for the period ending October 31, 2011 be approved. CARRIED

M. Moffat advised that the budget discussions have been completed. The draft Budget will be brought to the January 2012 meeting of the Resources and Audit Committee and to the Board at its February 2012 meeting. M. Moffat further stated that we have balanced the budget at 0% and 1.5% funding assumptions. The Bill 116 directives regarding salary freezes will cease to be effective on March 31, 2012.

8. ITEMS FOR DISCUSSION

9.1 CEO's Report

The CEO's Report to the Board was precirculated with the Agenda package. M. Moffat reported that under Item 2 in his Report to the Board, it should state that the Drummond Report (not the Dodge Report) will be released shortly. He advised that it is expected that the recommendation from the Drummond Report will say that health care growth should not be more than 3% per annum. Health care has been growing by an average of 6% per year.

M. Moffat further reported that work is ongoing on minor deficiencies on the Capital Project. The work on Agnew ground floor will continue until at least the end of April 2012. There has been a concern about the construction noise because the work is being carried out inside the building. We are continuing to manage the noise of the project.

M. Moffat gave a brief report on MSK and Stroke referral rates. He advised that NYGH are sending 65% of their primary hips and knees patients home and 35% to inpatient rehab. A discussion ensued regarding how this will affect SJRH's referral patterns. M. Moffat stated that this will have an impact on SJRH, but added that this will also affect a number of other hospitals. We can expect to see a reduction in primary hip and knee referrals and an increase in fractured hip referrals. In addition, a large number of stroke patients will be sent directly to outpatient rehab. A further discussion ensued regarding the criteria used for determining which patients will go to rehab. M. Moffat advised that the patients are pre-screened and that this process (i.e. pre-screening) has been used in the Province for many years. He also stated that research shows that patients that go home with appropriate home care and patients who do inpatient care have the same results. M. Moffat indicated that the Government relies on evidence when setting standards of care (e.g. inpatient –vs- outpatient) and how much time the patient should spend in therapy.

9.2 Foundation/Fundraising Report

In the absence of Dennis Darby, Tony diCosmo gave a brief fundraising report. He reported that the annual campaign is doing very well and is trending ahead of budget. T. diCosmo thanked the Board members who have supported the Foundation over the past year and encouraged those who may not have had a chance to do so.

9. COMMITTEE REPORTS FOR INFORMATION

Peeter Poldre reported on the meetings of the Medical Advisory Committee that were held on November 9, 2011 and on December 7, 2011. He advised that the medical staff had discussed and had informally given their support for the proposed amalgamation. A formal motion was passed at the meeting on December 7, 2011 supporting the proposed amalgamation.

A motion was passed accepting the reports of the Medical Advisory Committee and the Resources and Audit Committee.

MOTION: Moved by Joanne Flint and seconded by David Taylor,
THAT the Board Committee Reports of the Medical Advisory Committee and the Resources and Audit Committee be accepted. CARRIED

10. VOLUNTEER REPORT

David Truman gave a brief report on behalf of the Volunteer Association. He reported that the November Noel sale grossed \$14,227, the highest amount ever. Sales have also doubled for the new gift shop. The Volunteer Association greeters at the new entrance have also been greatly appreciated. D. Truman reported that Volunteers will also be involved in the Stroke Survivor support group by giving at least 50 hours per month to stroke survivors in the program.

11. OTHER BUSINESS

There was a brief discussion regarding the renovation plans for Grasett Hall and Beatty Wing. M. Moffat advised that there are plans to renovate the Beatty Wing into a Research and Education Centre. He further advised that we have also been discussing the need for additional meeting rooms and the plan is to renovate Grasett Hall into flexible meeting space that can be subdivided or opened up as an auditorium, depending on the needs. Both projects are fundraising opportunities.

The meeting entered into an In-Camera Session at 5:04pm.

12. DATE OF NEXT MEETING:

The next regularly scheduled meeting of the Board of Directors is scheduled for: **Monday January 9, 2012 starting at 4:00pm in Grasett Hall.**

CHAIR

SECRETARY